

Housing and Infrastructure Board

22 June 2021

Infrastructure Project Pipeline – Gainshare Schemes

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<b>Is the paper exempt from the press and public?</b>	No
<b>Reason why exempt:</b>	Not applicable
<b>Purpose of this report:</b>	Discussion
<b>Funding Stream:</b>	Gainshare
<b>Is this a Key Decision?</b>	No
<b>Has it been included on the Forward Plan?</b>	Not a Key Decision

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**Director Approving Submission of the Report:**

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**Executive Summary:**

To provide an update on progress with the Gainshare infrastructure schemes, including an estimated timescale for consideration of Strategic Business Cases by the Board.

**What does this mean for businesses, people and places in South Yorkshire?**

Future delivery of the schemes will contribute to the delivery of infrastructure in support of the Strategic Economic Plan and Recovery Action Plan objectives.

**Recommendations:**

- To note the contents of the report
- To comment on the potential issues relating to the scale and timing of the Strategic Business Cases.

**Consideration by any other Board, Committee, Assurance or Advisory Panel**

## **1. Background**

- 1.1 The MCA agreed in March 2021 to the inclusion of a number of potential Gainshare investments for 2021/22 in each of the four South Yorkshire district. Of the twenty infrastructure schemes accepted on to the pipeline, nineteen fall within the remit of the Housing and Infrastructure Board.
- 1.2 The MCA Executive Team is working with local authorities to bring forward a Strategic Businesses Case (SBC) for each scheme as the first step in developing the scheme business cases. Meetings have been held with each local authority, including separate meetings with the flood risk leads, to discuss the schemes proposed and to provide details of the information required for the SBCs.
- 1.3 This report provides a brief summary of each scheme as set out in Appendix 1, and brings to the Board's attention the timescales for reporting all the SBCs to the Board for consideration.

## **2. Key Issues**

- 2.1 There is a high volume of schemes currently developing an SBC at the same time with submission dates to the MCA Executive agreed with authorities which are staggered through June 2021. If all schemes are submitted to these timescales there could be nineteen schemes ready for consideration for SBC approval at the 13<sup>th</sup> September 2021 Housing and Infrastructure Board. Some schemes are already well developed and could be considered sooner than this, subject to satisfactory SBC confirmation following the Assurance process.
- 2.2 Assurance will need to be undertaken on all schemes which, if not carefully managed, could lead to a 'bottleneck' in the scheme development process and lead to delays in scheme delivery in future.

## **3. Options Considered and Recommended Proposal**

### **3.1 Option 1**

Rather than delay consideration by the Board, and in order to manage the size of Board agenda an additional meeting could be held in advance of the currently scheduled 13<sup>th</sup> September Board meeting.

### **3.2 Option 1 Risks and Mitigations**

There are no significant risks with this option, and the proposal would help to mitigate the risk of scheme delays. However, as an additional meeting would need to be undertaken over the Summer period, there could be an issue with ensuring the Board is quorate. The schemes may also not have completed the Assurance process in sufficient time to be considered at an earlier meeting. Risks for each individual scheme will be considered within each business case.

### **3.3 Option 2**

Consider all the SBC's at the 13<sup>th</sup> September 2021 Housing & Infrastructure Board, with or without extending the time of the meeting.

### **3.4 Option 2 Risks and Mitigations**

The SBCs for several schemes may be ready for consideration by the Board earlier than September. This could lead to unnecessary delays in scheme development and delivery, although to mitigate this Local Authorities could commence preparation of OBCs or Business Justification Cases (BJC) in advance of a decision by the Board on the SBCs. However, this would be at the risk of the Local Authorities.

### **3.5 Recommended Option**

Option 2 is recommended but if the SBCs for a sufficient number of schemes are submitted as planned, and Assurance processes and time allows, consideration could be given to Option 1.

## **4. Consultation on Proposal**

4.1 Engagement with the Local Authorities is ongoing throughout the scheme development process. Local Authorities are liaising directly with the MCAs Housing and Infrastructure team on SBC development and are keen to progress schemes as soon as possible.

## **5. Timetable and Accountability for Implementing this Decision:**

5.1 Option 2 would involve scheme SBCs being considered at the 13<sup>th</sup> September 2021 Board meeting. Option 1 would involve an additional meeting being arranged prior to the 13<sup>th</sup> September 2021, subject to Members' availability and quorum, and the MCA Assurance process.

## **6. Financial and Procurement Implications and Advice**

6.1 There are no finance and procurement implications directly arising from this report. Each individual SBC will detail financial and procurement implications.

## **7. Legal Implications and Advice**

7.1 There are no legal implications directly arising from this report.

## **8. Human Resources Implications and Advice**

8.1 There are no human resources implications directly arising from this report.

## **9. Equality and Diversity Implications and Advice**

9.1 Ensuring equality and diversity will be a consideration for all schemes, aligning with the intentions of the Equality Act and Public Sector Equality Duty and the inclusivity policy approach of the Strategic Economic Plan. Each business case will identify any implications.

## **10. Climate Change Implications and Advice**

10.1 None as a direct result of this report. However, all schemes will consider climate change implications within business cases.

**11. Information and Communication Technology Implications and Advice**

11.1 None as a direct result of this report.

**12. Communications and Marketing Implications and Advice. Please also refer to consultation undertaken as per Section 4**

12.1 There are no Information and Communication Technology Implications as a result of this report. A wider communications plan will be prepared for the gainshare schemes as and when investment decisions are made, and the MCA Executive Communications Team will lead this work.

**List of Appendices Included**

A Summary of proposed Gainshare Infrastructure Investments 2021/22

**Background Papers:**

None